

# The Tenure and Promotion Process

## ORH PWEKHU 6 DPH ) DPLO\

& D Q G L G D W H ¶ V 3 U H S D U D W L R Q R I 7 H Q X U H

, Q G L Y L G X D O V L Q R W W H K H L Q D S O U R H E D D W W R K Q R D V U H & H Q X R U G I G Q G P E H  
W K H I D F X O W \ Z K R Z G V K U H M G R I B H S R Q P R W E C R Q I D R W H D W W V S P E Q V Q,  
V X E P L W W L Q J D G R O V V K B H R Q I W D M F D R Q P S U H C P H Y D H Q M L D V O X S S R K W L Q  
D S S O L F D W L R Q W R D W K L Q J U X Q H V X D H B D Q & M R Q G L F G D W W H X J J H V W L R  
W K H K H D G R G M S K D H U V B H Q W F K D L U R U R S U D R S J S U D R P S G L D I W F W P R D W H  
7 K P r o m o t i o n a n d T e n u r e G u i d e l i n e s f o r D o s s i e r P r e p a r a t i o n D U H U H Y L H Z H G D Q G  
D S S U R Y H G H D F K \ H D U E \ 8 Q L Y H U V L W \ 6 H Q D W H

\$ F D Q G L G D W H P D \ D P H Q W R V U K H V X D S S S O O H L I F D S N U L L R Q J D W R D N Q K H W D L P D H  
G H D Q ¶ V I L Q D O U H F R X P G P L H Q Q J G U D H M F L R R Q Q V L L Q H I R U D D V F L D R Q H P L Q F G H D V Q K  
P D G H D I L Q D O U H F R I R P D H S C S G O D V A D Q V Q R Q E I R D D I R I U Q V G X H S G S O H P H Q W H G  
W K H F D Q G L G D W H H R Q J H V F X A V S V O H R P B I R Q H N Q W K I U D V S K H O G R D W L R Q D D W  
I R U Z D U G H G I U R P W K H Z F 8 G / H D Q V K R U D F R M Q X H P C D H F D C W P R Q G H D Q  
V K D U H W K H D P H Q G H G W V K L S H S U D Z P W B Q V W K H T G B H D B I F W W R D P H Q G  
V X S S O H P H Q W R U F R J P P Y H H Q Q B I W L W R V Q U E D V H G V R X S S V O K H P H D Q W Q G H G  
D S S O L F D W L R Q

' H S D U W P H Q W D O ( Y D O X D W L R Q

7 R H Y D O X D W H F D Q G H C Q X D W H H V P M P E N U Q J R W D N Q K G I & H Q X R B W L R Q  
F R P P L W W H H P X V W K O R Q V Q F M D M H J D R Q N S R J R U H V V R U H Z I D V O K D W W H Q  
F D Q G L G D W H V V H H N L S Q U R S H U V R V P R R U W L F R H Q P V W R V M L F R Q V W R P I P S W R A P H R H P  
K R O G W K H U D Q N R W S I Q R X I U H V V R H U F V W K W K T U H M F & K Q D Q L F D D F O X O V Q G P D \ V  
Y R W H L Q P D W W H S V R F Q R V M I D R Q Q D Q J Q V K R H U I V Q H V K I Q H U R H I H D O F I X J Q V E O H

7 R HYDO X DWH FD Q G I R Q P R W H R Q/ H M R N D Q V R D F U L V D R F H D O W H F W Q U Q U F D  
O H F W X U H U D V V R F I H D / W R U W R I D F D K M V Q R J F B D H M V R F I Q L R Q H P B B U S / U R I W  
S U R P R W L R Q F R P P L W W H D H Q N P X M W D K V R D F G L B M M H X R J W U H D Q V R R F O D W H  
V H Q L R U F O L Q L F D O W H H I R W X I X I O Q F D O / D Q L F R D F Q L D S W R I R I V V I R O O W H D  
S U R I H V V R U D V V R F R I I D W W H R S I J V R W H V R V R G B W D H O / X D M H H N E Q Q G S W R P I  
W R V H Q L R U O H F W D O H Q H F W H Q L H R W A I Q Q Q R F U H R D U F K K Q J S F U R L Q L F D C  
P H P E H U V R I W L K R H Q S F U R R P P R L W W H H P X V W K R O I G F W K H H D Q M H Q L R W H  
F O L Q L F D O O H F D W O X I S H U R I H X Q Q U F O I X Q D R W H D F V W R Q F L D S W R I B U R I H V V  
S U R I H V V R U

7 K H U H V K D O O E H D H P I L Q L P X H P B R H M W K R S Q U R D P Q R G W W R H Q Q X U H  
F R P P L W W H H , I D F R P U P M W K D Q H W K D J V H H Z U R P F H P V E V H W R / U D H S O H F W L  
D G G L W L R Q D O I D F X Q S W L D W R H P F D R Q I Q D S V S I H W D D U E H O L W K H D G Q E \ E W K H H V  
G H S D U W P H Q W R U D F D G H P L F G L Y L V L R Q

ZKRP LV EDVHG RQ S-XMH JL RUQRPO HFDDFPK RI QWLKYH VD  
DSSRHPQWHG E\ WKUHVLGHQW DV PHPWZULWIKR WKH R3YURHW LOGHPCEW UW DSHSWYRH  
VWDJJHUHG WKUHVLUHDBPWHUPWDODRWONQGHUWWUDFN R U WH  
FDQGLGDWHV ZKR KDWHILWILMWHILAHFQPDHSQRDSSVOLRFQDWQRVQKHLRUP  
GHSDUWPHQW FRPPLWWHH RUWKHGHISVDRUWZIKQWFKDLUW  
DSSURSULDWH 7KHLDWQGHLCGDMDQIVKHSCHISDDUWLPHQWWDO RUSU  
ZKHQ DSSURSULDWIRQVHFDPQCHQWDWGLHDQIIRQUKBRDQHDCO  
IRUZDUGHG WR WKH U&JHPGPIZWWKSHBBLRQKIDRVQIQQQLH  
UHFRPPHQGDWLRQV WR WKH 3URYRVW 7KH 18QLYHUVRLW\HQGD

| 1 R SUR P R W L R Q L V H I W K F H W F H G P S R O M Q R Q R W K B V G H H B D M H V Z K H U  
L Q G L Y L G X D O ¶ V D S R S I R H L Q W D H Q D M Q D H F V R K Q H W I E Q J P S Q W W K L S R Q Q R W D G  
U D Q N Z L O O E H D V V W V Q H G D D V R R W W W I D A D I C G W W L U F H W X I Q D U I R O O R Z L  
D Z D U G R I W K H G H J U H H R Z U K W F K H H Y Q H U W L V X H O D U O L H U